Consolidated Financial Statements of

ONTARIO MEDICAL ASSOCIATION

Year ended December 31, 2015



KPMG LLP Yonge Corporate Centre 4100 Yonge Street, Suite 200 Toronto ON M2P 2H3 Canada Tel 416-228-7000 Fax 416-228-7123

INDEPENDENT AUDITORS' REPORT

To the Members of Ontario Medical Association

We have audited the accompanying consolidated financial statements of Ontario Medical Association, which comprise the consolidated statement of financial position as at December 31, 2015, the consolidated statements of operations, changes in net assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



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Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of Ontario Medical Association as at December 31, 2015, and its consolidated results of operations and its consolidated cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Other Matters

The budget figures for 2015 are included for information purposes only. We have not audited the budget figures of Ontario Medical Association for the year ended December 31, 2015 and, accordingly, we do not express an opinion on them.

Chartered Professional Accountants, Licensed Public Accountants

May 1, 2016 Toronto, Canada

KPMG LLP

Consolidated Statement of Financial Position (In thousands of dollars)

December 31, 2015, with comparative information for 2014

| | | 2015 | 2014 |
|---|----------|--|---|
| Assets | | | |
| Current assets: | | | |
| Cash | \$ | 12,381 | \$ 26,569 |
| Short-term investments (note 3) | | - | 508 |
| Accounts receivable (note 2) | | 3,172 | 2,390 |
| Prepaid expenses | | 1,131 | 1,151 |
| | | 16,684 | 30,618 |
| Long-term investments (note 3) | | 57,623 | 60,985 |
| Capital assets (note 4) | | 10,500 | 9,564 |
| Investment in real estate | | 3,350 | 3,366 |
| Accrued pension asset (note 5) | | 12,399 | 14,533 |
| | \$ | 100,556 | \$ 119,066 |
| Current liabilities: Accounts payable and accrued liabilities | \$ | | |
| Due to Canadian Medical Association Deferred revenue Constituency funds (note 6) | Ą | 7,739 1,626 7,279 3,406 | \$ 1,673 7,622 |
| | φ | 1,626 | \$ 1,673 7,622 3,378 |
| Deferred revenue | | 1,626 7,279 3,406 | \$ 1,673 7,622 3,378 20,617 |
| Deferred revenue Constituency funds (note 6) | | 1,626 7,279 3,406 20,050 | \$ 1,673 7,622 3,378 20,617 4,008 |
| Deferred revenue Constituency funds (note 6) Deferred rent credits | φ | 1,626 7,279 3,406 20,050 3,672 | \$ 1,673 7,622 3,378 20,617 4,008 2,957 |
| Deferred revenue Constituency funds (note 6) Deferred rent credits Accrued pension liability (note 5) Net assets: Invested in capital assets (note 7) | . | 1,626 7,279 3,406 20,050 3,672 2,944 6,492 | \$ 1,673 7,622 3,378 20,617 4,008 2,957 5,220 |
| Deferred revenue Constituency funds (note 6) Deferred rent credits Accrued pension liability (note 5) Net assets: Invested in capital assets (note 7) Internally restricted (note 8) | | 1,626 7,279 3,406 20,050 3,672 2,944 6,492 50,143 | \$ 1,673 7,622 3,378 20,617 4,008 2,957 5,220 71,277 |
| Deferred revenue Constituency funds (note 6) Deferred rent credits Accrued pension liability (note 5) Net assets: Invested in capital assets (note 7) | . | 1,626 7,279 3,406 20,050 3,672 2,944 6,492 50,143 17,255 | \$ 1,673 7,622 3,378 20,617 4,008 2,957 5,220 71,277 14,987 |
| Deferred revenue Constituency funds (note 6) Deferred rent credits Accrued pension liability (note 5) Net assets: Invested in capital assets (note 7) Internally restricted (note 8) | | 1,626 7,279 3,406 20,050 3,672 2,944 6,492 50,143 | \$ 1,673 7,622 3,378 20,617 4,008 2,957 5,220 71,277 14,987 |
| Deferred revenue Constituency funds (note 6) Deferred rent credits Accrued pension liability (note 5) Net assets: Invested in capital assets (note 7) Internally restricted (note 8) | • | 1,626 7,279 3,406 20,050 3,672 2,944 6,492 50,143 17,255 | \$ 7,944 1,673 7,622 3,378 20,617 4,008 2,957 5,220 71,277 14,987 91,484 |

See accompanying notes to consolidated financial statements.

On behalf of the Council:

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Consolidated Statement of Operations (In thousands of dollars)

Year ended December 31, 2015, with comparative information for 2014

| | | | | Actual 2015 | | |
|-----------------------------------|----------------|-----------|------|-------------|--------------|--------------|
| | Budget | Genera | ıl | Insurance | | Actual |
| | 2015 | Fun | b | Fund | Total | 2014 |
| - | | | | (note 9) | | |
| Revenue: | | | | | | |
| Membership dues | \$ 48,618 | \$ 48,718 | 3 | \$ - | \$ 48,718 | \$ 47,326 |
| Insurance services | 10,384 | - | - | 10,615 | 10,615 | 9,382 |
| Programs (note 12) | 3,954 | 3,42 | 9 | _ | 3,429 | 3,847 |
| Interest and sundry | 2,519 | 1,309 | 9 | 1,217 | 2,526 | 2,780 |
| Income from real estate | 375 | 378 | 3 | _ | 378 | 369 |
| | 65,85 0 | 53,83 | 4 | 11,832 | 65,666 | 63,704 |
| Expenses: | | | | | | |
| Corporate affairs | 11,018 | 9,314 | 1 | _ | 9,314 | 7,929 |
| Legal services | 1,439 | 1,39 | 1 | _ | 1,391 | 1,377 |
| Negotiations and implementation | 3,366 | 3,99 | 2 | - | 3,992 | 4,120 |
| Economics | 3,660 | 3,75 | 2 | _ | 3,752 | 2,325 |
| Health policy | 2,383 | 2,04 | 5 | | 2,045 | 2,093 |
| Engagement and program delivery | 11,190 | 9,69 | 3 | _ | 9,696 | 10,625 |
| Public affairs and communications | 9,689 | 10,033 | 3 | _ | 10,033 | 6,492 |
| Insurance services | 10,059 | | - | 8,880 | 8,880 | 9,814 |
| Institute for Quality | | | | | | |
| Management in Healthcare | 2,014 | 2,29 | 1 | _ | 2,291 | 2,085 |
| Administrative support and | | | | | | |
| infrastructure | 12,845 | 12,79 | 7 | _ | 12,797 | 11,924 |
| | 67,663 | 55,31 | | 8,880 | 64,191 | 58,784 |
| Excess (deficiency) of revenue | | | | | | |
| over expenses | \$ (1,813) | \$ (1,47) | 7) : | \$ 2,952 | \$ 1,475 | \$ 4,920 |

See accompanying notes to consolidated financial statements.

Consolidated Statement of Changes in Net Assets (In thousands of dollars)

Year ended December 31, 2015, with comparative information for 2014

| | | | | | 2015 | 2014 |
|-------------------------------|------------|------------|-----------|-----------|-----------|-----------|
| | Invested | | _ | stricted | | |
| | in capital | Internally | General | Insurance | T-4-1 | T-4-1 |
| | assets | restricted | Fund | Fund | Total | Total |
| | (note 7) | (note 8) | | (note 9) | | |
| Net assets, beginning of year | \$ 5,220 | \$ 71,277 | \$ 14,987 | \$ - | \$ 91,484 | \$ 87,097 |
| Excess (deficiency) of | | | | | | |
| revenue over expenses | (1,627) | - | 150 | 2,952 | 1,475 | 4,920 |
| Insurance sponsorship | - | - | 1,300 | (1,300) | - | - |
| Net change in investment in | | | | | | |
| capital assets (note 7) | 2,899 | (2,611) | (288) | - | - | |
| Transfer of insurance | | | | | | |
| reserves | - | (18,002) | - | 18,002 | _ | - |
| Use of insurance surplus | _ | _ | - | (18,002) | (18,002) | _ |
| Internally imposed | | | | | | |
| restrictions (note 8) | - | (521) | 2,173 | (1,652) | - | - |
| Remeasurement losses | - | - | (1,067) | - | (1,067) | (533) |
| Net assets, end of year | \$ 6,492 | \$ 50,143 | \$ 17,255 | \$ - | \$ 73,890 | \$ 91,484 |

See accompanying notes to consolidated financial statements.

Consolidated Statement of Cash Flows (In thousands of dollars)

Year ended December 31, 2015, with comparative information for 2014

| | 2015 | 2014 |
|--|-----------|-----------|
| Cash provided by (used in): | | |
| Operations: | | |
| Excess of revenue over expenses | \$ 1,475 | \$ 4,920 |
| Items not involving cash: | | |
| Amortization | 1,963 | 1,604 |
| Deferred rent credits | (336) | (287) |
| Income from investment in real estate | (378) | (369) |
| Defined benefit pension plan expense | 1,289 | 1,229 |
| Change in non-cash operating working capital | (1,339) | (1,599) |
| Employer pension contributions | (234) | (2,892) |
| | 2,440 | 2,606 |
| Financing: | | |
| Use of insurance surplus | (18,002) | - |
| Investments: | | |
| Additions to capital assets | (2,899) | (2,561) |
| Sale (purchase) of investments, net | 3,879 | (4,396) |
| Distributions from investment in real estate | 394 | 315 |
| | 1,374 | (6,642) |
| Decrease in cash | (14 100) | (4.036) |
| Decrease in cash | (14,188) | (4,036) |
| Cash, beginning of year | 26,569 | 30,605 |
| Cash, end of year | \$ 12,381 | \$ 26,569 |

See accompanying notes to consolidated financial statements.

Notes to Consolidated Financial Statements (In thousands of dollars)

Year ended December 31, 2015

Ontario Medical Association (the "Association" or "OMA") is a not-for-profit organization, incorporated under the Corporations Act (Ontario), established to advance the science and practice of medicine and the public health and to provide services to its membership, comprising physicians and student physicians of the Province of Ontario. As a non-profit organization, it is exempt from income taxes under Section 149(1) of the Income Tax Act (Canada).

1. Significant accounting policies:

These consolidated financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations.

(a) Consolidation:

The Association's wholly owned subsidiaries are accounted for as follows:

| Subsidiary | Туре | Accounting |
|--|-----------------|---------------|
| OntarioMD Inc. | Profit-oriented | Equity basis |
| OMA Insurance Inc. ("OMAI") | Profit-oriented | Consolidation |
| Institute for Quality Management | | |
| in Healthcare ("IQMH") | Not-for-profit | Consolidation |
| Ontario Physician Services Inc. ("OPSI") | Not-for-profit | Disclosure |
| onano i njololan convicco me. (or or) | rection pront | Disclosure |

All intercompany balances and transactions have been eliminated on consolidation and the accounting policies of the wholly owned subsidiaries adjusted to conform to those of the Association for purposes of consolidation.

(b) Fund accounting:

The Association uses fund accounting and utilizes the following funds:

- (i) General Fund is used to record the operating revenue and expenses of OMA and IQMH; and
- (ii) Insurance Fund reflects the revenue and expenditures of the insurance operations, including OMAI.

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

Year ended December 31, 2015

1. Significant accounting policies (continued):

(c) Revenue recognition:

The Association follows the deferral method of accounting. Membership dues are recognized in the year to which billings relate. Deferred revenue comprises the Association's portion of membership dues received on account of the following year. Externally restricted grants are recognized as revenue when the expenditures are made or when the prescribed milestones are met. Interest income and revenue from insurance programs are recognized in the year earned.

(d) Financial instruments:

Financial instruments are recorded at cost or amortized cost. Financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Association determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Association expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future year, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(e) Capital assets:

Purchased capital assets are recorded at cost. When a capital asset no longer contributes to the Association's ability to provide services, its carrying amount is written down to its residual value.

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

Year ended December 31, 2015

Significant accounting policies (continued):

Capital assets are amortized on a straight-line basis over the estimated useful lives of the assets as follows:

Furniture and office equipment Computer hardware and software (laptop - 3 years) Leasehold improvements 10 years 5 years Lease term

(f) Investment in real estate:

The investment in real estate represents the Association's 9.1155% undivided interest in a building at 525 University Avenue, Toronto. The Association accounts for its interest in the building using the equity method.

(g) Employee future benefits:

The Association offers a pension plan with a defined benefit ("DB") provision and a defined contribution ("DC") provision, which between them covers substantially all the employees of the Association. Effective January 1, 2013, the Association closed the DB provision to new entrants. The Association offered the DC provision to new employees effective July 1, 2013.

The Association accrues its obligations under the DB plans as the employees render the services necessary to earn the pension benefits. The benefits are based on years of service and highest average salary. The actuarial determination of the accrued benefit obligations for pensions uses the projected benefit method prorated on service (which incorporates management's best estimate of future salary levels, other cost escalation, retirement ages of employees and other actuarial factors). The measurement date of the plan assets and accrued benefit obligation coincides with the Association's fiscal year. The most recent actuarial valuation of the benefit plans for funding purposes was as at December 31, 2013, and the next required valuation will be as at December 31, 2016.

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

Year ended December 31, 2015

1. Significant accounting policies (continued):

Actuarial gains (losses) on plan assets arising from the difference between the actual return on plan assets for a period and the expected return on plan assets for that period are immediately recognized as pension remeasurements in the consolidated statement of changes in net assets. For the purpose of calculating the expected return on plan assets, the assets are valued at fair value. Actuarial gains (losses) on the accrued benefit obligation arise from differences between actual and expected experience and from changes in the actuarial assumptions used to determine the accrued benefit obligation. These differences between actual results and actuarial assumptions are immediately recognized as pension remeasurements in the consolidated statement of changes in net assets.

Past service costs arising from plan amendments are immediately recognized as pension remeasurements in the consolidated statement of changes in net assets.

The cost of the DC provision is based on a percentage of the employee's pensionable earnings.

The Association also sponsors supplementary non-registered plans ("Supplementary plans") for certain executives providing benefits above the maximums prescribed under the Income Tax Act (Canada). The cost of the Supplementary plans is actuarially determined using an accounting valuation which incorporates management's best estimate of future salary levels, other cost escalation, retirement ages of employees and other actuarial factors. The Supplementary plans are not funded.

(h) Deferred rent credits:

Deferred rent credits are amortized on a straight-line basis over the 15-year (main lease), 14-year (subsequent lease) and 10-year (IQMH lease) term of the lease as a reduction of rent expense.

(i) Allocation of facility and general administration expenses:

The Association classifies expenses on the consolidated statement of operations by function. Building and facility expenses have been allocated to functions based on the area used and certain administrative support expenses are allocated to member services based on either task-based service, estimated effort expended or headcount of the program.

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

Year ended December 31, 2015

1. Significant accounting policies (continued):

(i) Use of estimates:

The preparation of consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the year. Significant items subject to such estimates and assumptions include assets and obligations related to employee future benefits and allocation of expenses. Actual results could differ from those estimates.

Accounts receivable:

| | 2015 | 2014 |
|--|----------|-------------|
| Trade receivables | \$ 1,334 | \$ 389 |
| OntarioMD Inc., net of investment | 286 | 257 |
| Receivable from government-funded programs | 503 | 685 |
| Receivable from Ontario Medical Foundation | 7 | 13 |
| Other receivables | 1,042 | 1,046 |
| | \$ 3,172 | \$ 2,390 |

3. Investments:

(a) Short-term investment:

Short-term investment as at December 31, 2014 had an amortized cost of \$508, bore interest at a rate of 1.33% and matured on June 10, 2015.

(b) Long-term investments:

| | | 20 | 15 | | 20 | 14 |
|---|----|------------------|-------------------------|----|------------------|-------------------------|
| | Ar | nortized cost | Average effective yield | Aı | mortized cost | Average effective yield |
| Due within 1 year Due in 1 - 5 years | \$ | 13,122 44,501 | 1.8% 3.1% | \$ | 4,794 56,191 | 2.8% 3.5% |
| | \$ | 57,623 | | \$ | 60,985 | |

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

Year ended December 31, 2015

4. Capital assets:

| | | | | | 2015 | | 2014 |
|--------------------------------|--------------|------|-----------|----|----------|----|---------|
| | | Accu | mulated | 1 | let book | N | et book |
| | Cost | amo | rtization | | value | | value |
| Furniture and office equipment | \$ 3,519 | \$ | 2,096 | \$ | 1,423 | \$ | 1,724 |
| Computer hardware and software | 11,474 | | 5,783 | | 5,691 | | 4,144 |
| Leasehold improvements | 5,860 | | 2,474 | | 3,386 | | 3,696 |
| | \$ 20,853 | \$ | 10,353 | \$ | 10,500 | \$ | 9,564 |

Included above in computer hardware and software is \$1,389 (2014 - \$903) associated with assets not in use.

5. Pension plans:

(a) The Association has four defined benefit retirement plans. Information about the Association's defined benefit plans is as follows:

| 2015 | Pension Plan | Supple | mentary plans | Total |
|---|------------------------|--------|------------------|------------------------|
| Fair value of plan assets Accrued pension obligation | \$ 59,229 46,830 | \$ | _ 2,944 | \$ 59,229 49,774 |
| Accrued pension asset (liability) | \$ 12,399 | \$ | (2,944) | \$ 9,455 |

| 2014 | Pension Plan | Supplementary plans | Total |
|---|---------------------|---------------------|------------------------|
| Fair value of plan assets Accrued pension obligation | \$ 58,750 44,217 | \$ _ 2,957 | \$ 58,750 47,174 |
| Accrued pension asset (liability) | \$ 14,533 | \$ (2,957) | \$ 11,576 |

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

Year ended December 31, 2015

5. Pension plans (continued):

Continuity of the net accrued asset (liability) is as follows:

| | Pension | Supplementary | 2015 | 2014 |
|---|---------------------------|----------------------------|-----------------------------|-------------------------------|
| | Plan | plans | Total | Total |
| Balance, beginning of year Contributions Expense Pension remeasurement | \$ 14,533 - (1,060) | \$ (2,957) 233 (227) | \$ 11,576 233 (1,287) | \$ 10,446 2,892 (1,229) |
| and other items | (1,074) | 7 | (1,067) | (533) |
| Balance, end of year | \$ 12,399 | \$ (2,944) | \$ 9,455 | \$ 11,576 |

The significant actuarial assumptions adopted in measuring the Association's accrued pension obligations are as follows (weighted average assumption as at December 31):

| | 2015 | 2014 |
|-------------------------------|---------|---------|
| Accrued benefit obligation: | | |
| Discount rate | 6.00% | 6.00% |
| Rate of compensation increase | 4.00% | 4.00% |
| Benefit costs: | | |
| Discount rate | 6.00% | 6.00% |
| Rate of compensation increase | 4.00% | 4.00% |
| Pension assets: | | |
| Equity securities | 65.00% | 65.00% |
| Debt securities | 35.00% | 35.00% |
| | 100.00% | 100.00% |

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

Year ended December 31, 2015

5. Pension plans (continued):

Pension remeasurements and other items arising from differences between actual results and actuarial assumptions reported items in the consolidated statement of changes in net assets consist of:

| | 2015 | 2014 | |
|---|--------------------------|---------------------------------|--|
| Excess of actual return on assets less return calculated using discount rate Actuarial gain (loss) on obligation Past service cost | \$ (1,101) 34 – | \$ 1,524 (1,787) (270) | |
| | \$ (1,067) | \$ (533) | |

(b) Total employer matching contributions paid and expensed by the Association under the DC plan provision for the year amounted to \$329 (2014 - \$125).

6. Constituency funds:

The Association collects and holds funds on behalf of certain districts, branch societies and sections which raise funds to support their work on behalf of their members. Funds are disbursed as instructed by the constituency group for whom the funds were received. The related activities have not been disclosed in these consolidated financial statements. Funds held at December 31, 2015 were \$3,406 (2014 - \$3,378).

7. Invested in capital assets:

Investment in capital assets is calculated as follows:

| | 2015 | 2014 |
|--|------------------|------------------|
| Capital assets Amounts funded by deferred rent credits: Current portion, as recorded in accounts | \$ 10,500 | \$ 9,564 |
| payable and accrued liabilities Long-term portion | (336) (3,672) | (336) (4,008) |
| | \$ 6,492 | \$ 5,220 |

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

Year ended December 31, 2015

7. Invested in capital assets (continued):

The change in this balance is calculated as follows:

| | 2015 | | 2014 |
|---|---------------|----|---------|
| Deficiency of revenue over expenses: | | | |
| Amortization | \$ (1,963) | \$ | (1,604) |
| Decrease in deferred rent credits | 336 | | 287 |
| | (1,627) | | (1,317) |
| Net change in investment in capital assets: | | | |
| Additions to capital assets | 2,899 | * | 2,561 |
| | \$ 1,272 | \$ | 1,244 |

8. Internally restricted net assets:

| | 2015 | 2014 |
|---|--|-------------------------------------|
| Negotiations (a) IQMH stabilization (b) Insurance (c) Stabilization | \$ 3,797 400 20,946 25,000 | \$ 6,170 200 39,907 25,000 |
| | \$ 50,143 | \$ 71,277 |

- (a) Cost of negotiating and implementing agreement vary significantly from year to year and negotiations reserves are maintained to minimize fluctuations in membership dues. The Board of Directors approved a decrease in the negotiations reserve of \$373 in accordance with plans for the year and the board approved the use of a further \$2,000 in response to unilateral government action.
- (b) The Board of Directors also approved an increase of \$200 in IQMH reserves.

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

Year ended December 31, 2015

8. Internally restricted net assets (continued):

(c) Insurance reserves and related investment earnings are held for the sole purpose of enhancing the insurance benefits available to OMA members and to stabilize insurance premiums for OMA insurance program participants. Surplus from insurance operations amounting to \$1,652 (note 9) was contributed in the insurance reserves (2014 - \$171) recovered from insurance reserves. The Board of Directors approved the transfer of \$18,002 from the insurance reserves to support the Encore 65 Loyalty program. In addition, a purchase of capital assets amounting to \$2,611 was approved to be funded from the insurance reserves.

These internally restricted amounts are not available for other purposes without approval of the Board of Directors.

9. Insurance services:

The Association offers several insurance programs for the benefit of members and their families. Insurance services include Group Insurance and OMAI. Group Insurance includes Group life, Disability, AD&D, EHC/Dental, Critical Illness, Travel and POE coverage. OMAI offers individual insurance products.

Group life and disability income programs operate on a retained basis; that is, premiums not required to pay claims, reserve contributions and expenses are returned to the plan members annually. In December 2015, a total of \$35,078 (2014 - \$37,979), including nil (2014 - \$1,828) from the insurance operations was returned to plan members.

Insurance services generated a deficit of \$16,350 (2014 - \$171 deficit) after OMA sponsorship. The shortfall was contributed from the internally restricted insurance reserves.

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

Year ended December 31, 2015

9. Insurance services (continued):

The insurance operations are summarized as follows:

| | Budget | | Actual | | Actual |
|----|----------|---|------------------|---|---|
| | _ | | 2015 | | 2014 |
| | 2010 | | 2010 | | 2017 |
| ¢ | 10 294 | • | 10 615 | • | 9.382 |
| Φ | | Φ | | Φ | -, |
| | 1,148 | | 1,217 | | 1,461 |
| | (10,059) | | (8,880) | | (7,986) |
| | _ | | _ | | (1,828) |
| | | | | | |
| | 1 472 | | 2.052 | | 1 020 |
| | , | | | | 1,029 |
| | (1,300) | | (1,300) | | (1,200) |
| | | | | | |
| | | | | | |
| | 173 | | 1.652 | | (171) |
| | (18,000) | | (18.002) | | _ |
| | (10,000) | | (10,002) | | |
| \$ | 17,827 | \$ | 16,350 | \$ | (171) |
| | \$ | 1,148 (10,059) — 1,473 (1,300) 173 (18,000) | 1,473 (1,300) | 2015 2015 \$ 10,384 \$ 10,615 1,148 1,217 (10,059) (8,880) 1,473 2,952 (1,300) (1,300) 173 1,652 (18,000) (18,002) | 2015 2015 \$ 10,384 \$ 10,615 \$ 1,148 |

10. Allocation of expenses:

Administrative support and infrastructure expenses reported in the consolidated statement of operations of \$12,797 (2014 - \$11,924) are reported after allocation of \$1,956 (2014 - \$2,317) to insurance services, and \$85 (2014 - \$59) to IQMH.

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

Year ended December 31, 2015

11. Commitments:

The Association leases office premises at 150 Bloor Street West, Toronto, which expires in 2024, and 393 University Avenue, Toronto, which expires in 2020. The minimum aggregate rental for these premises, including termination charges (excluding escalation and operating charges), as well as office equipment, is as follows:

| 2016 | \$ 2,519 |
|------------|-----------------------|
| 2017 | 2,404 |
| 2018 | 2,365 |
| 2019 | 2,519 |
| 2020 | 2,480 |
| Thereafter | 7,279 |
| | \$ 19,5 6 6 |

12. Program revenue:

The following programs generate program-specific revenue. Related expenses are reported in the appropriate cost centres:

| | Budget 2015 | Actual 2015 | Actual 2014 |
|---|--|--|--|
| Annual meeting sponsorship and ticket sales Seminar sponsorships and registrations Ontario Medical Review Physician Health Program OMA Incorporation Service Physician Benefits & Discount Program IQMH Others | \$ 15 270 401 911 197 123 2,027 | \$ 12 155 351 224 174 111 2,386 16 | \$ 16 352 386 558 168 - 2,355 |
| | \$ 3,954 | \$ 3,429 | \$ 3,847 |

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

Year ended December 31, 2015

13. Investments in wholly owned subsidiaries:

(a) OntarioMD Inc.:

OntarioMD Inc. was incorporated under the Ontario Business Corporations Act as a for-profit entity. The mandate of OntarioMD Inc. is to achieve the goals set out in the delivery collaborative between OntarioMD Inc. and the MOHLTC. In 2015, a new agreement was signed with MOHLTC, which excludes new physician funding but refreshes a number of the activities previously delivered by OntarioMD Inc. under the eHealth Delivery Collaboration Agreement. OntarioMD Inc.'s primary goal is to support the automation of physician family practices.

At December 31, 2015, assets, liabilities and equity of OntarioMD Inc. were \$62,680; \$62,723 and (\$43) (2014 - \$84,434; \$84,477 and (\$43)), respectively.

Revenue for the year ended December 31, 2015 was \$68,064 (2014 - \$84,752) and expenditures for the year were \$68,064 (2014 - \$84,752).

Cash flows from (used in) operating, financing and investing activities were (\$20,779), (\$830) and \$5,338 (2014 - (\$33,633), (\$5,136) and \$34,176)), respectively.

Financial statements of the subsidiary are available upon request.

The Association provides administrative, support services and facilities to OntarioMD Inc. in return for a fee. Amounts charged to OntarioMD Inc. by the Association during the year amounted to \$2,242 (2014 - \$1,723).

(b) OMAI:

OMAI was incorporated under the Canada Business Corporations Act as a for-profit entity and was subsequently licensed as an insurance agency offering members (and their families) additional life, disability, critical illness, home and auto, legal expense insurance and long-term care insurance on an individual basis.

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

Year ended December 31, 2015

13. Investments in wholly owned subsidiaries (continued):

(c) IQMH:

IQMH was incorporated under the Corporations Act (Ontario) as a not-for-profit entity dedicated to excellence in health care in order to promote patient safety and quality of care. It offers proficiency testing, accreditation services, education and expertise in guideline development.

(d) OPSI:

OPSI was incorporated provincially under the Corporations Act (Ontario) as a not-for-profit corporation with a primary function of administering government-funded programs. OPSI administers the physician health benefit program primarily financed with funding negotiated with the MOHLTC. This program offers members a choice among critical illness insurance, extended health coverage and a health spending account.

At December 31, 2015, assets, liabilities and equity of the OPSI were \$11,303, \$11,303 and nil (2014 - \$11,145, \$11,145 and nil), respectively.

Revenue for the year ended December 31, 2015 was \$22,169 (2014 - \$21,617) and expenses for the year were \$22,169 (2014 - \$21,617).

Cash flows from operating activities was \$157 (2014 - \$3,781).

14. Government-funded programs administered by the Association:

In addition to the investments mentioned above, the Association administers the QMP-LS. This program is funded by the MOHTLC to provide proficiency testing and accreditation services to medical laboratories. In 2015, the MOHLTC consented to the assignment and assumption of the administration of the QMP-LS program from the Association to IQMH.

QMP-LS is not included in the Association's consolidated financial statements. At December 31, 2015, the program had a deficit of \$73 (2014 - deficit of \$119).

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

Year ended December 31, 2015

15. Financial risks:

(a) Interest rate risk:

The Association is exposed to interest rate risk on its fixed interest rate financial instruments. Further details about fixed rate investments are included in note 3.

(b) Market risk:

Market risk arises as a result of trading in fixed income securities. Fluctuations in the market expose the Association to a risk of loss. The Association mitigates this risk through controls to monitor and limit concentration levels.

The Association believes that it is not exposed to significant currency risk or credit risk arising from its financial instruments.

16. Comparative information:

Certain comparative information has been reclassified to conform with the financial statement presentation adopted in the current year.